



Components of Performance

Performance Mindset		
Skills	Processes	Tools/Perf Support
GeneralFunctionalIndustry	 Workflow Organizational Compliance/ Regulatory 	 Templates Job Aids Systems Wizards Examples Bulletin boards FAQs Chat

Skills- aptitudes or abilities developed as a result of practice.

Processes- a series of actions or events that lead to a predictable outcome.

Performance Support- provides integrated tools, knowledge, skills and advice to enable users to do their jobs better.

© Accenture 2001



What is the difference?

Training- Skills or knowledge attained through learning events that may be used to improve future job performance.

Training a student



Performance Support-Skills or knowledge provided to the worker at the point of need to improve current job performance.

Supporting a learner



© Accenture 2001







95% of worker's time is spent on the job





Courses

Courses

Courses

Courses

5% of worker's time is spent in training

© Accenture 2001

4



Performance Support is...

On-line help

- Screen help
- Field help

People

- Coaches
- Peers
- Specialists



Tools

Information Repository

Documentation

- Policies
- Procedures
- Reference Guides
- Job Aids
- Templates
- Bulletin Boards
- FAQS



Getting Started

Step 1: Confirm Point of Need Performance Support

- Scorecards
- Process mapping
- Unit cost
- Employee management
- Project planning/ communication

Step 2: Implement Quick Hits

- Expert point of need coaching
- Job Aids/ Checklists
- Templates
- Knowledge Network (connecting people with information)

Step 3: Develop Performance Support Services

- Identify ongoing performance support services
- Identify performance support delivery system

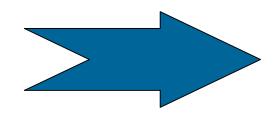


Example: Expert Coaching

Obtain coaching on tactical business topics at point of need.

Employees don't know where to turn for business coaching.





How to get there

- Determine what expert coaches are needed
- Choose expert coaches
- Educate employees about coaches
- Utilize coaches

Tactical information is available through expert coaches.





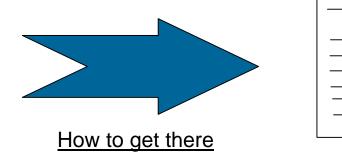
Example: Job-Aids

Make important job information available at the point of need.

Searching for answers



Important information at your fingertips



- Determine tasks that need job aids
- Create required job aids
- Create accessible repository for job aids
- Educate employees about repository

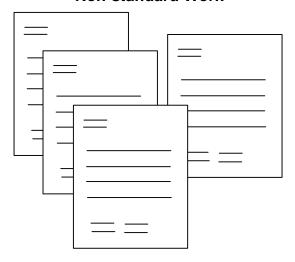
© Accenture 2001

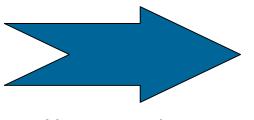


Example: Templates

Make templates available for work that has to be done repeatedly.

Non-standard Work

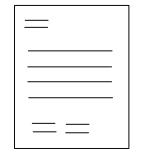




How to get there

- Determine necessary templates
- Create standard templates
- Create accessible repository for templates
- Educate employees about repository

Accessible Template Repository





Example: Knowledge Network

Organize knowledge experts and make them accessible.

Untapped Knowledge Experts

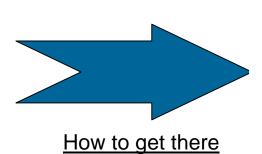


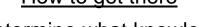
SFA +

Operating
Partners









- Determine what knowledge experts are needed
- Recruit knowledge experts
- Create knowledge expert contact system
- Educate employees about contact system

Knowledge Network





Knowledge Network Contact List



Learn from an expert!



10